

Income	2014 (S\$'000)	2015 (S\$'000)	% Increase/ (Decrease)
Donations in Cash			
- Tax Deductible	7,160	11,503	61%
- Non-Tax Deductible	-	40	0%
Donations in Kind			
- Tax Deductible	-	-	
- Non-Tax Deductible	-	-	
Grants/Sponsorships	25,475	24,416	-4%
Investment Income	417	968	132%
Investment gains	-	-	
Income from approved projects	2,634	1,536	-42%
Others	645	209	-68%
Total Income	36,330	38,672	6%

Expenses	2014 (S\$'000)	2015 (S\$'000)	% Increase/ (Decrease)
Direct Fund-raising Expenses			
Charitable Activities Expenses			
- Local	36,602	35,159	-4%
- Overseas			
Other Operating & Administration Expenses	2,468	2,051	-17%
Others			
Loss on liquidation of subsidiary			
Loss on disposal of financial assets			
Loss on investment designated at fair value to profit and loss			
Income Tax Expense			
Total Expenditure	39,069	37,211	-5%
Surplus/(Deficit)	(2,739)	1,461	-153%

Balance Sheet	2014 (S\$'000)	2015 (S\$'000)	% Increase/ (Decrease)
ASSETS			
Land and Buildings	15,434	15,120	-2%
Other Tangible Assets	2,552	1,963	-23%
Intangible Assets	784	788	0%
Investments	146	150	3%
Other Financial Assets	10,467	10,242	-2%
Accounts Receivable	11,578	9,169	-21%
Cash & Deposits	49,132	54,434	11%
Study Loans Receivable	24,221	24,984	3%
TTFS Receivable	-	-	0%
Other assets	-	250	0%
Total Assets	114,314	117,099	-7%

FUNDS			
Unrestricted Fund			
General Corpus Fund	2,000	2,000	0%
General Fund	6,735	7,235	7%
Restricted Fund			
Education Development Fund	76,443	75,993	-1%
Malay/Muslim Community Development Fund	1,077	1,054	-2%
Education Trust Fund	6,427	7,882	23%
Harun Ghani Education Fund	379	357	-6%
ISCA Funds	26	28	6%
Reserve			
Fair Value Reserve	1,451	822	-43%
Statutory Reserve Fund			
Minority Interest			
Total Funds and Reserves	94,537	95,370	1%

LIABILITIES			
Long-Term Liabilities	3,124	3,765	21%
Trade and Other Payables	14,152	17,344	23%
TTFS Advanced from Govt	530	-	-100%
Current Liabilities	1,971	621	-69%
Total Liabilities	19,777	21,730	10%

Total Funds and Liabilities	114,314	117,099	2%
------------------------------------	----------------	----------------	-----------

Other Information	2014 (S\$'000)	2015 (S\$'000)	% Increase/ (Decrease)
Donations/Grants and Sponsorships given to other Charities (S\$'000)	4,019	3,300	-18%
No. of Employees	186	156	-16%
Total Employee Costs (\$'000)	10,082	10,144	1%
Total Related Party Transactions (\$'000)	309	383	24%
Fund-raising efficiency	-	-	0%
Ratio of reserves to annual operating expenditure	2.38	2.54	7%