

Income	2015 (S\$'000)	2016 (S\$'000)	% Increase/ (Decrease)
Donations in Cash			
- Tax Deductible	11,503	7,788	-32%
- Non-Tax Deductible	40	608	1433%
Donations in Kind			
- Tax Deductible	-	-	
- Non-Tax Deductible	-	-	
Grants/Sponsorships	24,416	26,647	9%
Investment Income	968	451	-53%
Investment gains	-	-	
Income from approved projects	1,536	2,514	64%
Others	209	310	48%
Total Income	38,672	38,319	-1%

Expenses	2015 (S\$'000)	2016 (S\$'000)	% Increase/ (Decrease)
Direct Fund-raising Expenses			
Charitable Activities Expenses			
- Local	36,646	33,675	-8%
- Overseas			
Other Operating & Administration Expenses	564	723	28%
Others			
Loss on liquidation of subsidiary			
Loss on disposal of financial assets			
Loss on investment designated at fair value to profit and loss			
Share of results of Associate	-	352	0%
Income Tax Expense	-	108	0%
Total Expenditure	37,211	34,858	-6%
Surplus/(Deficit)	1,461	3,461	137%

Balance Sheet	2015 (S\$'000)	2016 (S\$'000)	% Increase/ (Decrease)
ASSETS			
Land and Buildings	15,120	14,807	-2%
Other Tangible Assets	1,963	1,393	-29%
Intangible Assets	788	654	-17%
Investments	150	154	3%
Other Financial Assets	10,242	10,363	1%
Accounts Receivable	9,169	9,261	1%
Cash & Deposits	54,434	59,231	9%
Study Loans Receivable	24,984	24,317	-3%
Interest in Associate	250	148	-41%
Total Assets	117,099	120,329	3%
FUNDS			
Unrestricted Fund			
General Corpus Fund	2,000	2,000	0%
General Fund	7,235	2,935	-59%
Restricted Fund			
Education Development Fund	75,993	84,471	11%
Malay/Muslim Community Development Fund	1,054	1,707	62%
Education Trust Fund	7,882	6,558	-17%
Harun Ghani Education Fund	357	310	-13%
ISCA Funds	28	28	0%
Reserve			
Fair Value Reserve	822	844	3%
Statutory Reserve Fund			
Minority Interest			
Total Funds and Reserves	95,370	98,852	4%
LIABILITIES			
Long-Term Liabilities	3,765	3,186	-15%
Deferred Tax Liabilities	-	20	
Trade and Other Payables	17,344	16,651	-4%
TTFS Advanced from Govt	-	-	
Current Liabilities	621	1,532	147%
Current Tax Payable	-	88	
Total Liabilities	21,730	21,476	-1%
Total Funds and Liabilities	117,099	120,329	3%

Other Information	2015 (S\$'000)	2016 (S\$'000)	% Increase/ (Decrease)
Donations/Grants and Sponsorships given to other Charities (S\$'000)	3,300	3,281	-1%
No. of Employees	156	159	2%
Total Employee Costs (\$'000)	10,144	9,990	-2%
Total Related Party Transactions (\$'000)	383	357	-7%
Ratio of reserves to annual operating expenditure	2.54	2.81	11%