

Income	2016 (S\$'000)	2017 (S\$'000)	% Increase/ (Decrease)
Donations in Cash			
- Tax Deductible	7,788	8,789	13%
- Non-Tax Deductible	608	383	-37%
Grants/Sponsorships	26,647	30,041	13%
Investment Income	451	832	84%
Income from approved projects	2,514	1,794	-29%
Others	310	471	52%
<b>Total Income</b>	<b>38,319</b>	<b>42,310</b>	<b>10%</b>

Expenses	2016 (S\$'000)	2017 (S\$'000)	% Increase/ (Decrease)
Direct Fund-raising Expenses			
Charitable Activities Expenses			
- Local	33,675	33,038	-2%
Other Operating & Administration Expenses	723	643	-11%
Share of results of Associate	352	49	-86%
Income Tax Expense	108	228	111%
<b>Total Expenditure</b>	<b>34,858</b>	<b>33,958</b>	<b>-3%</b>
<b>Surplus/(Deficit)</b>	<b>3,461</b>	<b>8,352</b>	<b>141%</b>

Balance Sheet	2016 (S\$'000)	2017 (S\$'000)	% Increase/ (Decrease)
<b>ASSETS</b>			
Land and Buildings	14,807	14,494	-2%
Other Tangible Assets	1,393	1,018	-27%
Intangible Assets	654	410	-37%
Investments	154	159	3%
Other Financial Assets	10,363	3,683	-64%
Accounts Receivable	9,261	10,441	13%
Cash & Deposits	59,231	78,293	32%
Study Loans Receivable	24,317	23,317	-4%
Interest in Associate	148	599	306%
<b>Total Assets</b>	<b>120,329</b>	<b>132,414</b>	<b>10%</b>

<b>FUNDS</b>			
<b>Unrestricted Fund</b>			
General Corpus Fund	2,000	2,000	0%
General Fund	2,935	3,751	28%
<b>Restricted Fund</b>			
Education Development Fund	84,471	90,077	7%
Malay/Muslim Community Development Fund	1,707	3,424	101%
Education Trust Fund	6,558	6,815	4%
Harun Ghani Education Fund	310	266	-14%
ISCA Funds	28	28	1%
<b>Reserve</b>			
Fair Value Reserve	844	780	-8%
<b>Total Funds and Reserves</b>	<b>98,852</b>	<b>107,141</b>	<b>8%</b>

<b>LIABILITIES</b>			
Long-Term Liabilities	3,186	2,711	-15%
Deferred Tax Liabilities	20	20	-2%
Trade and Other Payables	16,651	20,850	25%
Current Liabilities	1,532	1,452	-5%
Current Tax Payable	88	240	174%
<b>Total Liabilities</b>	<b>21,476</b>	<b>25,273</b>	<b>18%</b>
<b>Total Funds and Liabilities</b>	<b>120,329</b>	<b>132,414</b>	<b>10%</b>

Other Information	2016 (S\$'000)	2017 (S\$'000)	% Increase/ (Decrease)
Grants and Sponsorships given to other Charities (S\$'000)	3,596	3,449	-4%
No. of Employees	159	153	-4%
Total Employee Costs (\$'000)	9,990	10,605	6%
Total Related Party Transactions (\$'000)	357	375	5%
Ratio of reserves to annual operating expenditure	2.81	3.13	11%